

Full-Day Rundown

Saturday, 5 September 2026

Venue: City Gallery, Hong Kong

Format: Hybrid (In-person and Online)

Theme: "Attracting Investment and Talent: Designing the 1-Hour Twin City Lifestyle"

10:00 – 10:30

Registration and Networking

10:30 – 10:45

Opening and Welcome

- **Joint Institutes Welcome:** Address by the President of HKIUD on NM, framing the day's theme, the Joint Institutes' vision for a sustainable, design-led Northern Metropolis, and the urgency of creating a "talent magnet."
 - **Overview of the Day:** Brief introduction by Convenor of the JI Taskforce of the programme structure and objectives.
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10:45 – 11:15

Keynote Addresses by Government Bureau Representatives

- **Speaker 1: Development Bureau (DevB)** – (15 mins) – Overview of the government's strategic vision, infrastructure planning, and the role of the Northern Metropolis as a new economic engine.
- **Ar. Winnie Ho, JP. : Housing Bureau** – (15 mins) – Presentation on housing policy for the Northern Metropolis, including new talent accommodation typologies and the use of MiC technology.

11:15 – 11:30

Photo Session

Group photo with government representatives, Joint Institutes presidents, and key speakers.

Part I: Attracting Talent – The "Ideal Campus" and the 1-Hour Twin City Lifestyle

11:30 – 11:50

Potential Presentation: " From Science Park to Metropolis – Building Hong Kong's Innovation Infrastructure"

Speaker: Sr Nicholas BROOKE, GBS, JP, Chairman, Professional Property Services Group; Past Chairman, Hong Kong Science and Technology Parks Corporation (2001–2014)

Topic:

From Science Park to Metropolis – Building Hong Kong's Innovation Infrastructure

- Led the development of all three phases of Hong Kong Science Park, establishing it as an exemplar of green and smart technologies
- Global Past President of RICS; Past Chairman of ULI Asia Pacific and Lifetime Trustee
- Past Chairman of Hong Kong Harbourfront Commission; Deputy Chairman of Town Planning Board; former Housing Authority member
- Principal Advisor to APEC Policy Partnership on Science, Technology and Innovation (PPSTI)
- Over 40 years of experience in land administration, planning, and complex mixed-use project development

Key Insight:

Having shaped Hong Kong's first major innovation infrastructure at Science Park, Nicholas Brooke offers a unique practitioner's perspective on how the Northern Metropolis can become a world-class innovation hub – and what it takes to translate vision into a liveable, sustainable, and globally competitive reality.

11:50 – 12:10

Potential Presentation: "Building a "South-North Dual Engine" – San Tin Technopole as Hong Kong's Strategic Base for New Quality Productive Forces

Tentative Speaker: Dr. Sunny Chai Ngai-chiu, Chairman of the Board of Directors, San Tin Technopole Company Limited (STTCL)

Topic: Building a "South-North Dual Engine" – San Tin Technopole as Hong Kong's Strategic Base for New Quality Productive Forces

- Advocates a new "government-business co-operation" model—moving beyond reliance on government funding or HKSTP acting as "landlord" to achieve a win-win outcome for government, business, and industry
- Champions "pre-emptive investment attraction"—shifting from the outdated "build first, attract later" approach to securing tenants before construction
- Emphasises the Technopole's strategic role as a natural extension of the Hetao Loop, forming a complete upstream-midstream-downstream industrial ecosystem

Key Insight: San Tin Technopole's success hinges on a fundamental shift from "build first, attract later" to a new model of pre-emptive investment attraction, government-business co-operation, and strategic integration with the Hetao Loop—positioning the Technopole as Hong Kong's "stronghold for emerging technology industries" and an "important base for developing new quality productive forces"

12:10 – 12:30

Potential Presentation: " Building a "Better and Beautiful Northern Metropolis"

- **Speaker: Ms. Sam LAM Mei-wah**, Interim Director, Jockey Club Design Institute for Social Innovation (J.C.DISI), PolyU
 - **Topic :** Building a "Better and Beautiful Northern Metropolis" – A Social Innovation Framework for Urban-Rural Integration. DISI advocates a comprehensive five-pathway "Better Northern Metropolis Framework" (digital, cultural, ecological, experiential, community)
 - **Key Insight:**
Through social innovation and strategic place branding, the Northern Metropolis can evolve beyond physical infrastructure into a "people-centred, nature-inspired" destination that layers cultural assets, fosters community belonging, and balances conservation with prosperity – making Hong Kong a global benchmark for meaningful, liveable urban development.
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12:30 –14:00

Networking Lunch

A 1-hour 30-minute break designed to foster informal dialogue and professional exchange among attendees, including presenters, policymakers, and professionals.

14:00 – 14:20

Potential Presentation: "Building Hong Kong's Innovation Powerhouse – From Hetao Project to a Full-Chain Industry Ecosystem"

- **Tentative Speaker: Ar. Stanley Tang**, Director, Project Management Office, Hong Kong-Shenzhen Innovation and Technology Park (HSITP)
- **Topic:** Building Hong Kong's Innovation Powerhouse – From Hetao Project to a Full-Chain Industry Ecosystem
 - Certified ESG Analyst (CESGA), actively integrating environmental, social, and governance principles into building projects.
 - Champions construction robotics to enhance safety and productivity on developments
 - Presented to delegations on HSITP's latest developments and plans to develop a full-chain industry support ecosystem.
- **Key Insight:** The Hetao Project represents Hong Kong's most ambitious cross-border I&T infrastructure initiative—requiring a holistic approach that integrates smart technologies, sustainability, and a full-chain industry ecosystem to transform the Lok Ma Chau Loop into a next-generation innovation powerhouse for the Greater Bay Area

14:20 – 14:40

Potential Presentation: " Building the Future City – An Integrated Approach to Engineering, Real Estate, and Innovation for the Northern Metropolis"

Speaker: Mr. James Sing-Wai WONG, Chairman, Chinney Alliance Group Limited (HKSE: 0385)

Topic:

Building the Future City – An Integrated Approach to Engineering, Real Estate, and Innovation for the Northern Metropolis

- Leads Chinney Group's four listed companies spanning high-tech engineering, construction, property development, and trading
- Group's business covers superstructure construction, foundation piling, building-related contracting, and property holding across Hong Kong, Mainland China, and Macau
- Brings a practitioner's perspective on the construction and engineering requirements for delivering the Northern Metropolis at scale

Key Insight:

Delivering the Northern Metropolis at the scale and speed required demands an integrated approach that bridges engineering, construction, property development, and technology – a capability that Hong Kong's established construction conglomerates, with their diversified portfolios across the entire building lifecycle, are uniquely positioned to provide.

14:40 – 15:00

Presentation: Shenzhen's "100-Campus Renewal Action" – An Implementation Model for Rapid, High-Quality Urban Development

- **Speaker: Prof. Zhu Jingxiang**, Associate Professor, School of Architecture, The Chinese University of Hong Kong
- **Topic:** Shenzhen's "100-Campus Renewal" – A Scalable Model for Rapid, High-Quality Urban Renewal
 - Academic Master Planner for Shenzhen's city-wide campus renewal programme (2022–present), delivering 100 schools with modular systems achieving 40-day construction
 - Developed "new-old building interweaving" – preserving heritage fabric while inserting modern facilities
 - Established a multi-stakeholder "think-tank mechanism" uniting government, designers, and schools for site-specific renewal
- **Key Insight:** Shenzhen's proven model of academic-led, modular, and multi-stakeholder urban renewal offers the Northern Metropolis a ready-to-adopt framework for transforming dense, complex environments at scale and speed.

15:00 – 16:00

Panel Discussion: "The 1-Hour Twin City Lifestyle – A Dialogue"

- **Panellists:** All afternoon presenters (Ar. Winnie Ho, Mr. Jackie Leung, Dr. Alex Kwong, Mr. James Wong, Sr Nicholas Brooke, Dr. Francis Neoton Cheung, Prof. Zhu Jingxiang and Joint Institutes Presidents).
 - **Moderator:** A representative from one of the Joint Institutes.
 - **Focus:** A moderated dialogue exploring the key themes raised in the presentations:
 - What does the "1-Hour Twin City Lifestyle" mean in practice?
 - What are the critical gaps in current planning for talent attraction?
 - What are the most urgent recommendations for government action?
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16:00 – 16:15

Afternoon Break

Part II: Designing the Future – An Interactive Workshop

16:15 – 18:15

Interactive Workshop: "Designing the Ideal Building Typology and City Amenities for a 1-Hour Twin City Lifestyle"

- **Leads/Moderators:** A representative from **each of the six Joint Institutes** (HKIA, HKIUD, HKILA, HKIP, HKICON, HKIS), facilitating small group discussions.
 - **Format:** A hands-on, facilitated workshop where participants (a mix of professionals, policymakers, and academics) will be divided into small groups to tackle a specific challenge.
 - **Task:** Drawing on the insights from the day's presentations and panel discussion, groups will develop solutions for a specific location (e.g., the San Tin Technopole or University Town). The focus will be on creating a **new urban typology** and city amenities that respond to:
 - How will people and talents live and work in the NM?
 - What can Hong Kong offer in a 1-hour Twin City lifestyle, considering Shenzhen's comparative advantages in cost and amenities?
 - How can we design for the blurring of work, living, and leisure?
 - **Outcome:** Each group will present their findings briefly, contributing to a shared understanding of the physical and social infrastructure needed to make the NM a world-class talent hub.
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18:15 – 18:30

Closing Remarks and Next Steps

- **Lead:** A representative by Mr. Anthony Cheung, Public Affairs Committee Chairman
- **Purpose:** To summarise the key insights from the day, presenting a unified call to action for the government and industry. This will include:
 1. **Recap of Key Themes:** Investment attraction, talent housing, cross-border lifestyle, and the need for a new urban typology.

2. **Review of the Joint Institutes' Joint Statement:** A summary of the consolidated recommendations from HKIA, HKIUD, HKILA, HKIS (with HKICON and HKIP to be added), reinforcing the vision for a design-led, sustainable, and liveable Northern Metropolis.
3. **Next Steps:** A brief outline of how the Joint Institutes will consolidate the day's findings into a synthesis report for submission to the government.

18:30

End of Forum

Summary of Timings

Time	Activity	Duration
10:00 – 10:30	Registration & Networking	30 min
10:30 – 10:45	Opening & Welcome	15 min
10:45 – 11:15	Keynote Addresses (DevB, Housing B, ITIB)	30 min
11:15 – 11:25	Photo Session	10 min
11:25 – 11:30	Director of Planning Department Kick-off	10 min.
11:30 – 11:50	Presentation: Sr. Nicolas Brooke (Past Chairman, HKSTP)	20 min
11:50 – 12:10	Presentation: Dr. Sunny Chai (Technopole)	20 min
12:10 – 12:30	Presentation: Ms. Sam Lam (DISI)	
12:30 – 14:00	Networking Lunch	105 min
14:00 – 14:20	Presentation: Ar. Stanley Tang (HSITP)	20 min
14:20 – 14:40	Presentation: Mr. James Sing-Wai WONG (HKPTA President, ULI Global Governing Trustee)	20 min
14:40 – 15:00	Presentation: Professor Zhu JingXiang	20 min
15:00 – 16:00	Panel Discussion	60 min
16:00 – 16:15	Afternoon Break	15 min
16:15 – 18:15	Interactive Workshop (Joint Institutes leads)	120 min
18:15 – 18:30	Closing Remarks & Next Steps	15 min